



StreetGames UK

**Trustees' Report
and Financial Statements**
for the year ended 31 March 2020

Charity Number: 1113542
Company Number: 5384487
OSCR Number: SC046149



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Legal and Administrative Information

COMPANY REGISTRATION NUMBER

5384487

CHARITY NUMBER

1113542

SCOTTISH CHARITY NUMBER

SC046149

REGISTERED OFFICE

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Manchester, M2 3HZ
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TRUSTEES AND DIRECTORS

- John Cove
- Brendon Batson
- Margaret Bowler
- Jackie Bryson
(appointed 16 October 2019)
- Susan Capel
- Andrew Cropper
(appointed 16 October 2019)
- Rosie Duckworth
- Dominic Haddock
(appointed 16 October 2019)
- Jonathan Hughes
- Helen McGrath
(resigned 16 October 2019)
- Peter Rowley OBE
- Annabel Tarling
(appointed 16 October 2019)
- Mark Taylor

All members of the Board of Trustees are also directors for the purposes of Company Law.

SECRETARY

Dawn Cole

CHIEF EXECUTIVE

- Jane Ashworth OBE – up to 30 September 2019
- Mark Lawrie – from 1 October 2019

LEADERSHIP TEAM

- Matthew Pilkington - Director of Fundraising and Communications
- Dawn Cole - Finance Director
- Hannah Crane - Director of People and Partnerships
- Paul Roberts - Director of Doorstep Sport and Network Sustainability
- Stuart Felce - Director of Sport and Community Safety
- Paul Kendall - Strategic Lead for Operations and Network Services

AUDITORS

Crowe U.K. LLP
3rd Floor
The Lexicon
Mount Street
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BANKERS

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Customer Service Centre
Drummond House
1 Redheughs Avenue
Edinburgh
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Chair's Message

2019/20 has been a year of real achievements for StreetGames. In the face of an often challenging period for the sector we have seen some notable successes that really bring home how important our work is and the difference that we as an organisation can make to young people living in some of our most disadvantaged communities.

Our Fit and Fed programme, developed to support children who face hunger and isolation during the school holidays, has continued to grow – providing food and fun for more than 22,000 young people in 2019. Our work to improve young people's health and wellbeing through focused health projects like social prescribing and the 21 by 21 campaign has made real strides, with 14,000 coaches now trained in mental health first aid to support the most vulnerable young people. And our work to make neighbourhoods safer through collaboration between the community sport and youth justice sector has made real inroads, developing effective partnerships to steer young people away from the risk of violent crime and onto a more positive path.

And at the heart of it all – our continued belief in the enduring power of sport to change lives for the better.

All of these successes are testament to the hard work and dedication of our StreetGames team and the passion of our growing network of Locally Trusted Organisations. Those community organisations are our greatest asset in our mission to improve the lives of disadvantaged young people. They are the unsung heroes whose passion and love for their community is giving young people the chance to shine.

As this year draws to a close, it has thrown up some new challenges none of us could have predicted. The Covid-19 pandemic and ongoing lockdown has had a huge impact on our organisation, on our sector, and most importantly on the children and young people we exist to support. Despite these difficulties, I know that our network will adapt to these strange new times and continue to do incredible work supporting young people to be healthier, safer and more successful.



John Cove
Chair, StreetGames

Strategic Report

Review of the Year 2019/20: Helping People and Communities to be Healthier, Safer and More Successful



Doorstep Sport

Doorstep Sport is at the beating heart of all that StreetGames does, it is part of our DNA. It is our methodology for engaging disadvantaged young people in sport, ensuring that sport is delivered using the five rights - sport at the right time, in the right place, for the right price, by the right people and in the right style.

This tried and tested methodology is now embedded across the community sport delivery of over 900 Locally Trusted Organisations that make up the StreetGames network. During 2019/20 this has allowed us to quickly roll-out effective responses to some of the most pressing problems facing our most disadvantaged young people and the communities that they live in.

We already know that Doorstep Sport helps boost life chances, broaden horizons and bring people together.

Now we are also using our Doorstep Sport approach to achieve all sorts of positive impacts in the communities our network serves, including combating holiday hunger, preventing young people re-offending, helping a community re-build after tragedy and developing the community sports leaders of the future.

Our approach is helping the young people we work with, and the communities that they live in, to become healthier, safer and more successful.

DOORSTEP SPORT IN ENGLAND

Sport England is providing StreetGames with funding over the 2018-21 funding period to support Locally Trusted Organisations (LTOs) within 50 geographic cluster areas to work collaboratively to increase activity levels and reduce inactivity, predominantly among children and young people from lower socio-economic groups.

Across the cluster areas, a broad range of sport/physical activity offers have been provided to engage young people from lower socio-economic groups (LSEGs) and during 2019-20 15,891 new participants have been engaged.

Sessions are built upon StreetGames' doorstep sport approach and offers include both open access and some target group specific sessions (e.g. females only or disability specific). Activities include: year round weekly doorstep sport sessions (including Satellite Clubs), holiday activities and some sessions which incorporate a specific educational focus such as rail track safety plus opportunities for youth leadership. Analysis of monitoring data shows that over the past year, the most popular sports provided included: football, basketball, fitness, dance, badminton and multi-sport sessions.

The reach of LTOs and appeal of a doorstep sport approach has continued to prove to be a successful way of activating young people from LSEGs with monitoring data showing that:

- Over 28,700 young people have been activated by LTOs in cluster areas since April 2018. The vast majority of these young people live in areas of high deprivation – with 81% living in the 40% most deprived areas based on IMD rankings.
- Sessions are helping young people to be more active – with survey data showing a clear increase in the proportion of participants that are now 'active' (which increased from 27% at baseline to 36% at follow-up) and 'fairly active' (which increased from 52% to 58%) and a decrease in 'inactives' (which reduced from 21% to 6%)
- Sessions are also helping young people in terms of activity know-how, personal development, mental well-being and helping to develop positive attitudes towards sport and being active – as seen via the survey data.



Feedback from LTOs has also highlighted how much they have valued the experienced and one-to-one support which has been provided by StreetGames' Doorstep Sport Advisors (DSAs) and Sustainability Leads, which has helped LTOs to:

- Problem solve through discussion, advice and support
- Identify and secure new funding (e.g. over £4.3m of external funding has been secured to support LTOs during 2019/20)
- Extend and enhance their offers through the provision of training, access to new insight and partnerships
- Upskill their workforce and volunteers via formal and informal learning opportunities (e.g. over 2,300 learners have been trained in cluster areas during 2019/20. 95% agreed that the course had developed their skills and over 1,800 new volunteers were recruited)
- Develop opportunities with NGBs (e.g. through StreetGames national relationships - SERVES, Chance to Shine).
- Foster and develop new partnerships and connections.



DOORSTEP SPORT IN WALES

2019/20 has seen continued growth in the network of Doorstep Sport Clubs funded by the Welsh Government and Sport Wales. Existing Doorstep Sport Clubs have also continued to engage in new opportunities harnessing their reach to address wider social issues, increasing their connectivity to more diverse funding streams as a result. We have seen a growth in the overall network in Wales, including a growing strategic and corporate partner base.

- 110 Doorstep Sport Clubs operating across 20 local authorities
- 20 relationships built with Lead Delivery Bodies for the Welsh Government's transition funding programme
- 450 partners in the Welsh Network (255 are Locally Trusted Organisations)
- 20,000 young people participating in Doorstep Sport Provision Across Wales
- 10 Doorstep Sport Clubs identified and started 'mainstreaming' Us Girls programmes
- 10 Clubs demonstrating a 20% increase in female participants
- 11 NGBs engaged in supporting LTOs across Wales
- 7 Local Delivery Boards established, to deliver the Family Engagement Project
- 2,838 children supported through Fit and Fed (since 2016)





Healthier

STREETGAMES HEALTH PROJECTS

It is estimated that physical inactivity costs the UK economy almost £7.5 billion per year, with 1 in 6 deaths now being linked to long-term inactivity. As a youth sports and community development charity, StreetGames fully understands the need for greater physical activity, particularly amongst young people.

To achieve this goal, StreetGames employs a wide variety of innovative and scalable approaches. We do this because sport has proved to be an invaluable tool in helping some young people rise above the disadvantages and inequalities into which they were born.

During 2019/20 we:

- Led the national Social Prescribing Youth Network and grew its membership from 189 to 512
- Partnered with 7 other national organisations to coordinate the 21by21 'mental health in sport' campaign, training 14,000 coaches and volunteers towards the goal of 21,000
- Produced briefing papers on 'Sport & Young People's Mental Health' and 'Sports' Contribution to Children's Physical Activity Levels'
- Shared our learning at Kings Fund, Public Health England and NHS England national and regional conferences
- Completed a 2-year evaluation of our youth social prescribing pilot work with the University of East London

FIT AND FED

The Fit and Fed campaign is designed to support the 3 million children at risk of holiday hunger, inactivity, and isolation. During 2019 LTOs delivered Fit and Fed sessions to 22,072 participants, on 301 sites, serving 186,005 meals and snacks. 47% of attendees were female, and sessions were supported by 765 volunteers. Feedback surveys completed by a sample of Fit & Fed participants showed that:

- 95% of respondents thought the sessions were 'great' or 'very good'
- 91% told us they were 'more active' whilst attending Fit and Fed sessions (compared with other days during the school holidays)
- 82% said they had 'tried new and different sports & activities'
- 63% had 'tried new foods'

In preparation for the summer holidays, StreetGames provided training workshops for many staff and volunteers, including: Fit and Fed Multisport Activator Workshops, Fit and Fed Educational Enhancement Courses, Youth Mental Health First Aid Training and Food Preparation, Handling and Cooking.

As part of the campaign, in 2019, StreetGames delivered a £1m programme in partnership with Newcastle City Council for the Department for Education. 70 delivery partners across the city, (mainly from the statutory and third sectors, along with a few private providers) provided high quality, free to access, holiday activity sessions with food, to 6,961 pupils.



Safer

2019-20 saw another strong year for StreetGames working in collaboration between the community sport and youth justice sector. Two programmes, (Police Transformation and Early Intervention Youth Fund), concluded in March delivering a significant amount of insight that is currently being interpreted and translated into workforce training opportunities for LTOs to access. This work, (focused on referral pathways and mentoring) is already becoming valued at both a LTO delivery and partnership level with some tangible business benefits already being realised.

With the increase in serious youth violence nationally, StreetGames quickly became aware that in order to support our LTOs it was imperative to be fluent in both the issue and opportunities that sport could play in tackling this agenda in disadvantaged areas. Responding quickly, the West Midlands team were successful in securing a fully funded sports policy officer post into the newly formed Violence Reduction Unit, (VRU), within the Police and Crime Commissioner's office. There are 18 VRUs across England and Wales and already this model of partnership working has ignited an additional 5 VRU/PCC partnerships, unlocking further investment in the process.

At a time when things become uncertain through the global pandemic, the Safer team made a conscious effort to consolidate existing relationships. We successfully re-secured the National Rail Track safety programme, with an uplift in the new contract from £120,000 to £150,000. StreetGames also increased its footprint with community football club trusts, this year delivering training to in excess of 60% of all Premier League and English Football League Clubs.

PARKLIVES

ParkLives is a Coca-Cola Great Britain and StreetGames joint initiative that, since 2014, has offered free outdoor activities in the parks and outdoor spaces that are at the centre of our communities. ParkLives aims to engage young people and families living in disadvantaged areas the opportunity to access their parks for the opportunity to try a wide variety of sports and physical activities. ParkLives equips participants with the skills, experience and confidence to access activities available in their community, regularly and independently.

Between April – September 2019 (the fourth and final year of this intervention), ParkLives activities engaged 2,688 participants and generated 10,451 attendances across a wide range of over 40 different sports and activities ranging from FootGolf to Rounders, Healthy Cooking to Parkour and Sailing to Beach Volleyball. Over the four year intervention, ParkLives has engaged over 9,365 participants.





More Successful

Building sustainable, place-based community sport relies on skilled and dedicated individuals who commit to their communities and the futures of the young people in it. Training those individuals and helping them develop the leaders of tomorrow is central to the ethos of the StreetGames Training Academy. We believe that if a learning experience is fun and engaging, it is more likely to be memorable and have a lasting impact. Our highly rated Training Academy tutors therefore focus on making learning easy, practical and interactive.



TRAINING DELIVERED IN 2019/20

As a result of funding from a variety of sources, including Sport England and Sport Wales, Locally Trusted Organisations (LTOs) with StreetMark were offered free and subsidised training by StreetGames Training Academy. This was supported and planned locally, working with LTOs to evaluate their training needs and create a calendar of training. Due to the Coronavirus pandemic, some courses in the latter part of March 2020 had to be postponed. Some of this training was delivered digitally and some delayed until a return to face to face training commences.

Activator Workshops

Practical workshops based on the principles of multi-skill development and games for understanding. The workshops provide ideas for challenges and modified games related to a specific sport. Over the year, 1059 learners attended an activator workshop.

Doorstep Sport Workshops

Interactive workshops sharing findings from StreetGames action research and top tips from a wide range of LTOs. Topics are issue-based such as behaviour change and delivering sport to women and girls. Over the year, 1707 learners attended a Doorstep Sport Workshop.

Qualifications

Accredited training in coaching, well-being and developing community activities. Over the year 255 learners gained a new qualification.



The StreetGames Young Volunteers Programme 2019/20

Successful completion of Year 1 (of 2) of the Sport England funded volunteering action research project focussed on the recruitment and retention of women & girls, and young people from a BAME background across 6 clusters (Newcastle, Leicester, Wigan, Brent, Southwark & Lambeth). Each cluster piloted volunteer delivery, and explored 'what works' specifically in relation to recruitment and retention for these specific groups of young people. The same clusters will continue their work in Year 2, paying particular attention to the impact of volunteering on the individual (self-development) and the local community as clusters deliver social action projects, give more of their time and attend training. We hope to carry out further research into the differences between female and male volunteers and within BAME communities.

Funding also contributed to delivery across a range of other programmes:

- Our funding partnership with The City Bridge Trust continues to be successful in engaging young people and LTOs through volunteering, with a successful bid to continue delivery through to October 2021.
- Across Yorkshire & Humber, we designed and delivered a year-round youth leadership programme that is embedded within the delivery of community sport and physical activity, supporting over 40 young people.
- The 2020 StreetGames Young Volunteer Residential for 60 volunteers was due to take place in April 2020, however due to covid-19, this has been postponed until Feb 2021. A team of 5 young advisors were recruited and has helped to plan and deliver the residential prior to its last minute postponement. We expect the same young advisors to remain engaged over the year.





Apprenticeships

Since 2018 StreetGames held a contract from the Department of Education to deliver the two new Apprenticeship Standards developed by employers to prepare the workforce for the community sports industry of the future.

2019/20 was our biggest year of delivery – working with employers in London, Manchester and as part of a national cohort, we continued our excellent training record by providing high quality, engaging apprenticeships. Our training methods involve high levels of pastoral care designed to meet the needs of our learners who are more likely to come from disadvantaged backgrounds.



This year also saw our first apprentices' complete assessment and (so far) we have 100% achievement rate for our learners who have reached this stage. In follow up interviews at 6 and 9 weeks after finishing their apprenticeships, 100% of learners were either in work or in learning elsewhere.

From this first group, one learner said that the apprenticeship 'was very much a good [time] investment and has highlighted more than anything how to manage the well-being of the children and how to use sports to break down barriers'.

Another, after describing why the content of the training had been useful in his job, also said the apprenticeship course 'improved my speech as I don't stutter as much or get tongue-tied so this has enhanced my confidence.'

Despite these successes, the financial pressures of the programme continued to cause concern. During 2019/20, we were able to deliver the programme within the funding received, but we were unable to generate sufficient funds to make any further financial contribution towards the overall management of the programme. This bought about our decision to cease active growth of the apprenticeship programme. Therefore, those learners who have joined the programme this year are likely to be the last on the StreetGames apprenticeship programme.





Developing the Workforce

Since 2015, StreetGames has been working with partners outside of our alliance of Locally Trusted Organisations. In doing so, we not only generate additional income but also further promote our charitable mission by sharing our learning with sports clubs, housing associations, universities and further education colleges amongst others. All this will help shape future sports provision to make it more informed, more engaging and more effective.

During 2019/20 we delivered the following training to partners.

Throughout the year we continued to grow our successful partnerships with Higher Education Institutions who want to broaden the curriculum to include high-quality practical coaching and tested practice for behaviour change.

In addition, we continue to form partnerships with key organisations with similar missions to our own. This year we worked with MENCAP to deliver an engaging and inspiring Sports Activator programme. StreetGames' training will be integral to MENCAP's offer of supporting people with a learning disability to develop practical and sector relevant sports coaching skills.

StreetGames' training is highly valued precisely because our methods have been honed, through an ongoing process of delivery, by coaches and volunteers charged with meeting the needs and learning expectations of a variety of clients, participants and coaches. Interactive and active learning are therefore central to StreetGames' success and the success of all participating learners.



755
ACTIVATORS



1,556
WORKSHOPS



203
QUALIFICATIONS



Trustees' Annual Report for the Year Ended 31 March 2020

The trustees present their annual report together with the consolidated financial statements of the charity and its subsidiary for the year ended 31 March 2020. These are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes. Information set out on pages 4-24 form part of this report.

Our Aims and Objectives

The trustees review the aims, objectives and activities of the charity each year. This report (including the information set out on pages 4-25) looks at what the charity has achieved and the outcomes of its work in the reporting period.

In shaping our objectives for this year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit. All our charitable activities focus on providing increased opportunities for those living in disadvantaged areas and are undertaken to further our charitable purposes for the public benefit.

Our purpose is to mobilise the power of sport and physical activity to improve the lives of disadvantaged children and young people and the communities they live in. We seek to support the community sport infrastructure in disadvantaged communities so it is fit-for-purpose, healthy, funded, accountable and representative.

The Charity operates a 'balanced scorecard' approach to performance management, with a range of key performance indicators assessing delivery of our objectives across five perspectives:

- Financial performance – achievement of fundraising targets and financial sustainability
- Stakeholder relationships – provision of effective support to partner LTOs within the StreetGames network
- Growth - mainstreaming our work to win institutional support and change the landscape for disadvantaged young people and communities
- Internal processes – ensuring high quality operational and governance arrangements
- Human capital – ensuring that StreetGames has an appropriately trained team of people to successfully deliver our objectives.

Performance against each of these is reviewed by the Board on a quarterly basis.

The strategies we use to harness the power of sport to deliver against our objects; and performance against our key performance indicators are set out in the programme of activities reported in this Trustees' Report (pages 5-13).

Equality

StreetGames is founded on the basis of improving equality of opportunity, specifically equality of access to sport for people living in disadvantaged areas. We are committed to the principles of equality and preventing discrimination and will treat people with dignity and respect. We will promote equality in recruitment, employment and management of staff and trustees, and in the delivery of services. In managing its services StreetGames promotes equality across all of its work and works to ensure that no employee, job applicant or person using or seeking to use the services and activities of StreetGames UK is unfairly discriminated against, either directly or indirectly, on any grounds. This includes on the grounds of their age, gender, gender reassignment, sexual orientation, marriage and civil partnership, disability, ethnicity, pregnancy and maternity, religion or belief (Protected Characteristics outlined within the Equality Act 2010)

StreetGames systematically collects information regarding all of the Protected Characteristics from our Board, staff, partners and projects on a voluntary basis in order to accurately assess the make-up of the organisation and service and, where appropriate, to develop positive action programmes that target any under-represented groups to ensure representation that is reflective of the communities we serve.

35% of those engaged through cluster activity during 2019/20 came from BAME backgrounds and the percentage of BAME and disabled individuals participating in our training courses reflects national averages. We have also had considerable success in maintaining an even gender balance amongst those who access to our courses, within what is otherwise a male-dominated sector. The majority of trainees also come from decile 1-4 backgrounds, which reflects the communities we aim to engage with.

Over the last year, we have made some good progress in both promoting increasing diversity amongst, and in training, trustees and staff. However, we recognise we still have work to do if we are to become more inclusive and representative of the communities we work with. A key focus in creating an inclusive workplace going forwards will be on understanding specific needs of non-white ethnicities, those with disabilities, and those from differing economic backgrounds. We recognise that there is a need to constantly review our processes and to challenge any bias which exists.



The Board is committed to achieving gender parity in terms of numbers of trustees and intends that there will at all times be at least 30% female membership on the Board (currently 42% female). It continues to seek to broaden the ethnicity and age range of its members as well as to improve representation from those with disabilities. Current data shows that BAME representation stands at 8%, whilst no Trustees have a declared disability or limiting long term health problem (comparative national data 14% and 18% respectively).

StreetGames carries out a regular review of its Equality and Diversity practices and has an Action Plan in place to develop practice in areas identified for improvement. Progress against our Action Plan is reported to Board on an annual basis.

Leadership, Governance and Management

The charity is a company limited by guarantee, governed by its Memorandum and Articles of Association. No member of the Board has any beneficial interest in the company. All of the members of the Board are members of the Company and guarantee to contribute £1 in the event of a winding up.

Admission to the Board is by election at an Annual General Meeting or a meeting convened for that purpose. The board seeks to add to its capacity by recruiting individuals with particular strengths in the fields of sport and regeneration, or with specific skills that will strengthen the governance function of the board and promote new and diverse perspectives. It therefore carries out regular skills audits and a trustee recruitment panel plans recruitment with identified gaps in mind.

All trustees receive a full induction, including the provision of a detailed Trustee Handbook and associated training, the opportunity to attend meetings in advance of joining the Board, and the opportunity to meet with Senior Management and other Board Members. Trustees undertake an annual individual review with the Board Chair, during which training needs are discussed and this forms the basis of an annual Board training plan.

The Board meets four times per year. It has three sub-committees which serve to both advise the full Board, and provide additional scrutiny in key areas:

1. Finance Committee (Chaired by Peter Rowley OBE)

The objectives of the Committee are to advise the Board on:

- Maintaining an overview of the Group's financial health and strategy;
- Reviewing the financial strategy and systems on a regular basis and making recommendations to the Board to ensure that the overall financial health is maintained;
- Day-to-day financial operations and controls including recommending the annual budget, monitoring actual performance against that budget and monitoring the production of timely and accurate management accounts;
- The approval of operational financial systems, investment management controls and policy; and
- The adequacy of risk management, internal control, governance and human resources pertaining to financial and related matters.

2. Audit Committee (Chaired by Margaret Bowler)

The objectives of the Committee are to:

- Provide the Board with assurance that an adequate process of corporate governance, risk management and internal controls are in place and working effectively,
- To monitor the integrity of the financial statements of the charity, reviewing significant financial reporting judgments contained within them, and to advise the Board on the contents of the audit report and any management letter drafted by the external auditors.

3. Fundraising Committee (Chaired by Victoria Hill)

The objectives of the Committee are to:

- To support the development and implementation of the StreetGames fundraising and communications plans
- To identify strategic fundraising and marketing opportunities for StreetGames
- To review fundraising opportunities against StreetGames' ethical policy and other ethical considerations, making recommendations to the Board of Trustees

All Committees undertake a self-evaluation of performance annually, the findings of which inform an annual Committee Improvement Plan. In addition, Trustees are committed to a triennial external evaluation of Board effectiveness, to provide an independent perspective on Board performance. The findings from the 2017/8 review were incorporated into an improvement action plan which has now been implemented.

Day to day management of the charity is delegated by the Charity trustees to its Acting Chief Executive Mark Lawrie.

The charity's wholly owned subsidiary, Doorstep Sport Trading Ltd (DST Ltd) was established during 2015 to explore commercial opportunities. DST Ltd has a licence from the charity to utilise its intellectual property rights and branding for these purposes and donates all of its profits to the charity via gift aid (note 5 to the accounts).

Openness and Accountability

The Charity seeks to align itself with the principles of the Charity Governance Code. In addition, as a recipient of significant amounts of Sport England funding, it is subject to the full Tier 3 requirements of the Code for Sports Governance, through which the government seeks to maximise the effectiveness it receives from its investment in sport. An annual review of our position against the Code is carried out and an Action Plan addressing areas for improvement put in place.

Engagement is a vital part of developing understanding of our environment, particularly across disadvantaged communities. The Board identifies the key stakeholders with an interest in the Charity's work. We want our stakeholders to feel that they are contributing to helping us not only shape our future plans and priorities, but also to provide the best service for our network and our sector.



We have therefore developed a stakeholder engagement strategy which reflects our core values;

- Ensuring that we work with individuals within our stakeholder organisations in a person centred way, tailoring our engagement strategies to best suit both the individual and the organisation's priorities.
- We work collaboratively with stakeholders that share our vision and we are supportive to those who wish to make a difference alongside us.
- Challenging our stakeholders by asking difficult questions that move us forward and create dialogue that leads to improvement.
- Engaging with stakeholders using creative methods, including the use of new media.
- Listening to stakeholders, with a view to acting on what we hear, to ensure that we are impactful in our outcomes and sharing the results of their engagement.
- Executing our strategy with integrity, ensuring an open and honest approach to stakeholder engagement, including being open to taking on board feedback that is hard to hear.
- Being accountable and doing what we say we will do, including feeding back to stakeholders on our findings and intended changes, and implementing an effective Complaints Policy to address every complaint we receive.

We were successful in implementing all the engagement events proposed for 2019/20. Regional Network Meetings are proving to be excellent methods for network engagement alongside our regular Network Survey (the 2019 survey achieved a very positive response - 142 replies in England and 100 in Wales).

Our annual staff survey gave rise to a number of constructive actions in 2019/20, including the establishment of a Workplace Wellbeing Group which has since been pro-active in promoting staff wellbeing across a range of activities. This group has taken a key role in leading our staffing response to Covid-19, within the context of our wider StreetGames Covid-19 Response Framework which has itself seen a sustained focus on listening to LTOs in order to provide a tailored response to their needs.

StreetGames takes seriously the process of managing the inevitable conflicts of interest that arise in the day to day functioning of the organisation. We recognise that a network organisation – such as we are - is particularly vulnerable to actual and perceived conflicts. It is our ambition to make it clear that StreetGames' ways of working are transparent and we have developed a Conflict of Interests Policy to help ensure this.

Effective management of conflicts of interest is a whole organisation priority. It runs through from Locally Trusted Organisations to staff, contractors and Trustees. Appropriate training is therefore provided to those staff involved in the assessment and management of business areas where potential conflicts of interest lie and all staff are made aware of their responsibilities in this area through induction and staff meetings.

For LTOs in the network, the expectation that potential conflicts of interest are declared is built into the procedures for allocating resources. All Trustees and Senior Management complete annual Fit and Proper Persons and Conflict of Interests Declarations.

Arrangements for setting pay and remuneration

StreetGames is committed to ensuring that we pay our staff fairly and in a way which ensures we attract and retain the right skills to have the greatest impact in delivering our charitable objectives. Delivery of StreetGames' charitable vision and purpose is primarily dependent on our staff, and employee costs are the largest single element of charitable expenditure.

The Trustees (who are also the Board of Directors) consider themselves, the CEO and the Leadership Team (as listed on Page 3) to comprise the key management personnel of the charity, in charge of directing and controlling, running and operating the Charity on a day-to-day basis. In accordance with the Charities SORP, the Companies Act 2006, and the Charities Act 2011, StreetGames discloses the following:

- all payments to trustees (no trustees receive 'pay'),
- the total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the charity (note 12)
- the number of staff in receipt of earnings of more than £60,000 (8 members of staff earned more than £60,000 in the year and their earnings in bands of £10,000 are presented in note 12 to the financial statements)
- pensions and other benefits.

The board approves the annual percentage payroll increase for all staff (including senior management) taking into account CPI as at 30

September for the previous year, an assessment of affordability in view of future confirmed income, and the general economic environment. The Chair carries out an annual performance appraisal of the CEO and determines the award of any bonus which may be payable as a result. During the 2020/21 budgeting setting process, in view of the uncertain financial outlook and a forecast gap between confirmed income and committed expenditure for the year, the Board resolved to defer any decision about a cost of living increase and bonus payment for the 2020/21 financial year until such time as a positive financial outcome could be confirmed.

Financial Review

Total income for the year was £7.534m; 38% higher than the level reported in 2018/19 (£5.473m). The impact of the Covid-19 pandemic was not felt significantly on this year's outturn, coming as it did at the very end of the financial year.

Sport England continues to be our major funder, with an award of £2.475m made for 2019/20. This is the second year of a three-year programme worth £7.15m for the period 2018/21 and the grant both underpins a significant proportion of core activity and provides for a limited amount of delivery through our LTO partners.

Our work with Sport England continues to be supplemented by partnerships with a wide variety of other statutory and commercial organisations. During the year, both the Welsh Government and Sport Wales have supported a core programme of activity across the principality (together £457,725). As last year, this has been supplemented in 2019/20 by further grants, including to fund community safety work in Wales (South Wales Police and Crime Commissioner - £113,583), holiday hunger programmes (Waterloo Foundation - £10,000), and Sport Wales' Healthy and Active Fund (£95,718).

Our long-term partnership with Coca Cola for delivery of the ParkLives Programme in England and Scotland concluded successfully this year. Supplementing this, a 'Ball Games Allowed' promotion was run over the summer months and this will enable us to distribute funding to LTOs over the coming months to cover the cost of coaching and training courses, and to provide additional community access to playing spaces.

During the year we were successful in obtaining funding from the Department of Education's Holiday Activities and Food Programme (£1,028,345) to run a major 'Fit and Fed' programme in Newcastle: Newcastle's Best Summer Ever. The overall 'Fit and Fed' programme continues to grow; work in London was funded primarily by The Childhood Trust led Big Give campaign, which achieved a total just short of £60,000. Matched with contributions from Pimco and the Wembley National Stadium Trust, we were able to deliver a total programme worth £80,778 over the summer. In addition, StreetGames was successful in winning a number of regional awards from trusts and foundations and from commercial partners to fund activity in the North East (income £19,200) and Wales (£19,061).

We continue to see significant interest in harnessing the value of community sport to deliver wider community safety outcomes. 2019/20 represented the third and final year of our Home Office funded partnership with twenty six Police & Crime Commissioners, to establish good practice and develop a guidance framework for ensuring effective referrals using sport (2019/20 funding - £146,164). Alongside this, a variety of funding sources supported delivery nationally: a further grant from the Home Office's Early Years Intervention Fund (via Derbyshire PCC) supported activity in a range of settings (£319,156); building on the Home Office 'Building a Stronger Britain' Together project run in south Leeds in 2018/9, we successfully delivered a larger contract across four local authorities this year worth £198,924; a two year grant of £120,000 from the GLA's Young Londoners' Fund supported young people at risk of getting caught up in crime (£48,000 in 2019/20); whilst £120,000 funding from Network Rail allowed us to deliver a campaign warning young people of the dangers of straying onto rail tracks.

Activity designed to promote healthy outcomes through sport has focussed this year on delivering a Social Prescribing for Young People pilot across Sheffield, Southampton, Brighton and Luton. This was the second year of a three year award from the Department of Health and Social Care (2019/20 income - £149,075).



In line with income, expenditure in 2019/20 was higher in relation to the previous financial year. We only plan to undertake programme activity in line with funding received and continue to push for full cost recovery on all projects. However, it is not always possible to achieve full recovery of all management and overhead costs and we therefore continue to explore both trading and fundraising opportunities to increase levels of unrestricted income. Total training sales of £366,337 were made in 2019/20, considerably more than achieved in 2018/19 (£297,000) as we continue to grow this element of our activity. We also continued to offer apprenticeship training during the year, including through a partnership with Coach Core, drawing down £213,679 income from the ESFA and from employers across the programme as a whole. However, the recruitment climate remains difficult and Trustees took the decision during the year to cease active enrolment.

Major funders for the year 2019/20 were:

Sport England	£2,018,958
Department for Education	£1,028,345
Home Office	£777,827
Welsh Government	£280,000
Sport Wales	£273,443
ESFA	£187,259
Coca Cola	£151,182
Department of Health & Social Care	£149,075
Network Rail	£143,888
Coca Cola	£140,000
National Citizenship Service	£90,716
Greater London Authority	£77,440
Tennis Foundation/ Lawn Tennis Association	£66,185
London Marathon Trust	£62,405
Childhood Trust led – Big Give campaign	£60,778
Eat	£50,217
West Midlands PCC	£33,671
Chance to Shine	£32,915
National Literacy Fund	£30,000
London Sport	£29,500
BNP Paribas	£25,000
City Bridge Trust	£24,272
UK Active	£21,378
Spond	£20,000
HM Prison & Probation Service Wales	£17,460
South Wales PCC	£12,532
Tower Hamlets Homes	£10,829
Move	£10,090
University of Hull	£10,000
Shears Foundation	£10,000
Waterloo Foundation	£10,000

Principal Risks and Uncertainties

The trustees have a risk management strategy which puts in place procedures to:

- integrate risk management into the culture of StreetGames
- manage risk in accordance with best practice
- fully document major threats and opportunities
- clearly identify risk exposures
- implement cost effective actions to reduce risks
- ensure conscious and properly evaluated risk decisions

Eight key strategic risk themes have been identified and both the Audit and Finance Committees undertake a detailed review on a quarterly basis of the principal risks and uncertainties facing the charity and its subsidiary DST Ltd. The Covid-19 pandemic and governmental response has inevitably had a significant impact on our operational activity, and that of our partners, in the first part of the 2020/21 financial year. Whilst the current climate is allowing for increased face-to-face contact with young people, future 'lock-downs' remain a possibility. We also recognise that increased competition for more limited funding opportunities is likely in the future.

Our response to ongoing key risks is set out below:

Network Capability - that the StreetGames Network is not in a position to successfully deliver local programmes, either as a result of a further lockdown, or because of a lack of available funding resources

StreetGames has adopted a Response Framework to ensure that our response to Covid-19 balances the need to maintain our focus on our beneficiaries and the LTOs that support them and the need to manage the resources of the charity in a way that puts us in a strong position for the future. The Framework is set around four areas of work with a view to meeting the needs of our network as the external environment changes:

- Listen, inform, support – ensuring the voices of LTOs can be heard and relevant support tailored to individual needs,
- Fundraising and income generation – working with corporate and institutional funders to direct funds where they are needed most,
- Sharing ideas and approaches – supporting LTOs to prepare and deliver engaging physical activity content that reaches existing or new audiences within containment restrictions,
- Training and supporting staff and volunteers – including delivering on continued contractual obligations and meeting new needs arising as a result of pandemic response.

Resources - that StreetGames has inadequate staffing resources to deliver its contractual commitments

The organisation has a keen focus on retention and staff development, seeking to ensure effective supervision and support for key staff, with regular performance reviews, mentoring, in-house training and development in place. A staff-led wellbeing group was established during 2019 to lead on development and maintenance of staff support structures. This group has been at the forefront of plans to support staff during the upheaval generated by Covid-19. Regular 'temperature check' surveys have demonstrated high levels of satisfaction with StreetGames' response.

Funding and Fundraising - that StreetGames generates insufficient financial resources to deliver its commitments

The Covid-19 pandemic response has inevitably impacted on the finances of our funders. It has also affected the capacity of our partners to deliver face-to-face activity with young people, creating uncertainty around our ability to deliver contractual commitments for 2020/21, and thus draw down associated funding.

Budgets and forecasts have been kept under review to take account of the latest understanding of the financial environment. We continue to access new funding streams and firm up existing contractual commitments. Funders also continue to offer considerable flexibility, such that we have been able to either re-profile or redesign activity in order to deliver the vast majority of programmes within expected timescales. Where financial risks remain, these are monitored closely and changes in our understanding of delivery are incorporated into updated financial forecasts.

In order to help manage the uncertainty, we have taken steps to reduce our expenditure. As a result, we believe we will be in a position to deliver a modest surplus for the year.

Despite this, the position post March 2021 remains uncertain. We have confirmed 'roll over' funding from Sport England for the period 2021/22 but many of our other current funding arrangements come to an end as at March 2021. This is not in itself unusual as many contracts are short term in nature in the normal charitable funding environment. However, we recognise that the funding environment in the aftermath of the immediate Covid response is likely to be extremely competitive. We continue to maintain good relations with existing funders and seek to ensure a broad funding base as a means of managing this risk.

Finance and Financial Control – that StreetGames has inadequate cashflow or reserves

Both the cashflow and reserves position continue to be resilient and, as noted below, StreetGames holds sufficient free reserves to meet the requirements of its Reserves Policy. Procedures are in place to ensure the Chair of the Finance Committee is informed should cash balances drop below £0.5m.

Income receipts can be variable, dependent on funding draw down and claim submission. However, our relationships with our major funders is good and we seek payment in advance of need where possible. Every effort is made to maintain flexibility around timing of expenditure and of grant payments in particular should funds run low. Current cashflow forecasts predict balances in excess of £0.5m at least until March 2021.

Governance – that governance arrangements do not meet best practice

Corporate governance structures and systems are in place to meet all legal requirements, together with governance requirements of funders. An Assuring Good Governance group ensures governance and compliance issues are actively managed and the Board Audit Committee scrutinises the overall approach to internal control. Compliance with Tier 3 requirements of the Code of Governance for Sport has been achieved and we hold Quest’s Sport for Development accreditation with an ‘Excellent’ rating.

Covid-19 prevention measures with respect to staff wellbeing have been implemented in line with government Covid Secure guidance. StreetGames staff continue to work from home unless absolutely necessary.

Safeguarding – that a major incident takes place at a StreetGames event or LTO funded activity

Safeguarding remains a key area of focus, both in terms of our own internal delivery and our relationship with partner LTOs and their provision. Trustees undertook a detailed review of all safeguarding systems and procedures during 2018/19, and as a result, a risk-based approach to checking and challenging safeguarding policy and practice has been implemented, with a view to supporting smaller organisations.

In April 2020 StreetGames attained the Preliminary Standard of the Child Protection in Sport Unit’s Safeguarding Standards.

Data Protection – that StreetGames or its partners inadvertently disclose personal data

A Data Protection & Records Management Policy is in place, alongside associated protocols.

An IT Security Review was completed in February 2018 and security protocols around data management systems were improved as a result. The organisation continues to move to cloud-based systems, which will allow increased managerial oversight. IT security and Data Protection training was completed with all staff during 2019/20 with a view to reducing risk of inadvertent breaches by individuals.

Training quality – that StreetGames’ Apprenticeship training offer is not to an appropriate standard

Provision was subject to a mock Ofsted review during December 2019 and this, alongside our latest Self Assessment Review (SAR - completed in February 2020) have informed the contents of our Quality Improvement Plan (QIP), which is subject to ongoing implementation. The SAR and the QIP have been reviewed in detail by both the internal Apprenticeship Steering Group (ASG), which has senior management representation, and by the Board Audit Committee.

The ASG reviews Key Performance Indicators monitoring both quality and progress of delivery on a monthly basis.

Reserves

Total funds held at the end of the reporting period were £1,942,765, of which £1,096,254 were restricted reserves and not available for the general purposes of the charity.

During 2018/9 the Board reviewed its Reserves Policy and concluded that it would maintain sufficient unrestricted funds to cover the potential costs associated with closure of the business. This would allow it sufficient reserves to continue to:

- Smooth the effects of funding received in arrears on a number of major programmes; and
- Fund shortfalls in project income where this was judged to be appropriate.

As at 31st March 2020 the free reserves were calculated in accordance with our stated policy as follows:

Salaries	£495,169
Contractors	£8,132
Core Support	£112,665
Training Delivery	£1,250
Other	£27,851
Total	£645,067

After deducting £19,211, representing fixed assets, from our unrestricted funds of £846,511, actual free reserves were £827,300.

This leads to a surplus on unrestricted funds over and above the reserves requirement of £182,233.

We continue to deliver small, unrestricted surpluses annually, which are indicative of our ongoing financial health. Accordingly, Trustees have agreed to specifically designate the funds available over and above the free reserves requirement as an Investment Reserve, available to pump prime new or existing activity as required. The value of this reserve as at 31st March 2020 was therefore £182,233. Plans for utilising this reserve are scrutinised by the Board as and when proposals are brought forward and it is expected that at least some of this reserve will be spent during the coming financial year.

Plans for the Future

Our work within the period 2017-21 has been set within our strategic vision:

To mobilise the power of sport and physical activity to improve the lives of disadvantaged children, young people and the communities they live in

and mission:

To Change Sport, Change Communities and Change Lives.

During 2020/21 we plan to review and refresh our Strategic Plan. However, our purpose remains to increase access to sport and physical activity, which harvests social benefits for children and young people in deprived communities. Active Lives data for both adults and children has continued to highlight significant disparities in activity levels by socio-economic group and levels of family affluence, and Covid-19 has already been seen to deepen the ingrained inequalities in deprived communities. Young people in particular will suffer trauma through being disproportionately affected by unemployment, the higher mortality rates evidenced in their communities and widening inequalities in physical and mental wellbeing.



The Locally Trusted Organisations at the heart of the community response to Covid-19 are the backbone of their deprived neighbourhoods but rarely part of the mainstream sporting infrastructure. Throughout the four years of the last Strategic Plan, a significant focus for our work has been on finding ways to help LTOs to become more sustainable. Our national to local work in community safety, public health, youth engagement & social action and holiday hunger & activity has released significant resources for local delivery. Supported by confirmed Sport England funding to at least 2022, we will continue to grow collaboration across a variety of partnerships to support LTOs and others to:

- Innovate, grow and sustain opportunities for young people from lower socio-economic groups to be active,
- Engage in local ecosystems, sustain themselves and maintain sport and physical activity as crucial to delivering their multiple primary purposes,
- Make effective use of our insight, engage in action research, monitor & measure their impact and share learning,
- Sustain, grow, develop and diversify their professional and volunteer workforce through our insight-led training.

Alongside the regionally focussed sustainability support for LTOs, funding from Sport England and Sport Wales will allow us to continue to develop our national work in a range of policy areas.

StreetGames and LTOs responded at speed to address the issues young people and their local communities face owing to Covid-19. A key priority for 2020/21 is to ensure that LTOs survive the coronavirus crisis and sustain the vital relationships they hold with hard to reach young people. Many funders have responded positively to the crisis and have offered considerable flexibility such that we will be able to either re-profile or redesign activity to deliver the majority of our programmes, as originally budgeted within the financial year. Other funds have become available specifically to help tackle the effects of the virus amongst our target communities and we will focus resources at ensuring our partner organisations are able to access these.

As already seen, StreetGames has been extremely successful in deepening understanding as to the role of sport in addressing a range of social issues and this in turn has seen the Charity harness funding from an increasing variety of sources. Nevertheless, we recognise that the Covid-19 crisis is likely to have a significant longer term impact on the financial capacity of our existing funders and that the fundraising climate is likely to become more challenging.

Long-term sustainability and developing a broadly-based funding platform over time will therefore remain a key area of attention.

We will continue to develop partnerships with statutory, public and third sector bodies. Our Fit and Fed campaign, spearheaded by renewed funding for Newcastle's Best Summer Ever from the Department for Education, will provide children and young people with activity that addresses the troubling issues of holiday hunger, isolation and inactivity during 2020/21.

The power of sport as an alternative source of excitement and risk-taking to that gained through engaging in offending behaviour is well known, as is its role in offering access to new social networks and a wide range of positive social role models. Partnerships with Violence Reduction Units in Greater Manchester and the West and East Midlands secured for 2020/21 will further deepen understanding as to how sport can be used as an effective community safety tool.

Alongside our work with statutory bodies, we will continue to develop potential sources of unrestricted funding. This includes a continued focus on the growth of a portfolio of charitable, corporate and individual supporters. We will also build on the existing success of our training offer. Extensive homeworking has seen increased delivery of on-line training and we will look to expand this method of delivery, alongside increased penetration of the 'independent learning' market through creation of digital assets.

Chiles Webster Batson Commission

StreetGames is playing a major role in a new independent Commission set up to amplify the voices of locally trusted organisations (LTOs) in low income areas and the young people who use them, and to highlight the value that community sport brings to these local neighbourhoods. It is chaired by the broadcasters Adrian Chiles and Charlie Webster, and former footballer and PFA deputy Chief Executive Brendon Batson OBE.

The Chiles Webster Batson Commission will explore the importance of sport for young people and their communities, and the role that sport can play in improving life chances and enriching low income neighbourhoods. The Commission will blend the learning from the academic world with the lived experience of community providers. It will engage policy makers and strategic players in the sport sector and beyond, both in sharing their insight and perspectives and in hearing the voices of the often unheard frontline. The Commission has held

its inaugural roundtable on the topic of Sport and Community Safety in February and intends to shortly explore, 'The Impact of Lockdown on Community Sports Organisations'. Over the coming months the Commission will bring a range of organisations together to explore further topics relating to the value and impact that grassroots sport can make in disadvantaged areas. StreetGames is providing the secretariat for the Commission and we will, of course, blend the outcomes into our own planning.

Going Concern

The Covid-19 pandemic has inevitably disrupted activity for StreetGames, as it has the entire sports industry. Following the imposition of initial restrictions in March 2020, the Board reviewed its short and medium term financial plans, including implementation of a number of cost-saving measures for the 2020/21 financial year. Trustees review performance against this revised budget on a regular basis. As at October 2020, current understanding of existing contracts, bids won to date, together with a forecast of trading income, leads the Board to believe that at least a break-even position is achievable for the year to 31st March 2021.

Funders continue to offer flexibility and we have been able to agree on mutually acceptable delivery activity with the vast majority of our partners, which will allow us to draw down allocated funding in line with budgeted timescales. Whilst training sales have been hit by the lack of certainty around face-to-face provision, we continue to be successful in accessing new sources of grant funding for StreetGames and our LTOs, including a number specifically designed to target the impact of Covid-related lockdown.

A number of our funders have sought to contribute to the continued financial viability of the sector and have therefore confirmed that funding is in place for 2021/22. Nevertheless, it is likely that the overall funding environment post-March 2021 will be challenging and the Trustees have undertaken further scenario planning with a view to implementing further cost saving measures as appropriate.

Despite these uncertainties, the directors believe that the company's financial resources and contingency planning is sufficient to ensure the ability of the company to continue as a going concern for the foreseeable future, being at least twelve months from the date of approval of these financial statements and therefore have prepared the financial statements on a going concern basis.

Fundraising

StreetGames' fundraising activity aims to strike a balance between funding the core of the organisation and enabling activity in our target communities. In broad terms, our Three Year Strategy, adopted in 2018, is designed to enable StreetGames to do three main things:

- Increase the sustainability of StreetGames by contributing funding to its core functions. We aim to raise a minimum of £1.2m towards core overheads over the three years of the strategy.
- Supports the delivery of StreetGames' priority campaigns and activities (such as Fit and Fed, Health promotion, community safety or volunteering development).
- Provide the advice and support to help sustain the LTOs that make up the StreetGames network. During 2019/20 £2.1m was secured for LTOs for delivery in current and future years.

We are committed to high standards throughout our fundraising activity: we are clear about who we are, what we do and how gifts are used. We respect the rights, dignities and privacy of our supporters and beneficiaries and comply with relevant laws including those that apply to data protection, health and safety, and the environment.

The focus of our fundraising activity is such that no general solicitations are undertaken by telephone, door-to-door or in the street. We do not engage the services of any professional fundraiser. Our fundraising strategy will nevertheless see us increasingly work with a select number of commercial organisations to both raise funds and campaign in support of StreetGames' causes. As a result, during 2019/20 we had a Commercial Participator Agreement in place with Eat Ltd.

As we develop our fundraising activities, we will continue to abide by the Fundraising Standards Board's Fundraising Code of Practice and the FRSB's Fundraising Promise.

No complaints have been received about our fundraising activity during the year.

Grant making policy

From time to time StreetGames receives awards from funding bodies which it distributes in turn to organisations delivering activity in local communities. The distribution of these amounts is carried out in accordance with the specific terms of the agreement with any ultimate funding body. A dedicated team of staff is in place to ensure that activity planned and delivered by third party organisations complies with relevant eligibility criteria. In 2019-20 StreetGames made grants of £2,041,788, representing 33% of total charitable expenditure.

Disclosure of information to auditors

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of the information.



Statement of Trustees' Responsibilities

The trustees are responsible for preparing the Trustees' Annual Report and financial statements in accordance with applicable laws and the United Kingdom Generally Accepted Accounting Practice including FRS 102.

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Crowe UK LLP were Auditors for the year and are deemed to be re-appointed in accordance with Section 487(2) of the Companies Act 2006.

The Financial Statements and Strategic Report are approved by the Board of Directors on 14th October 2020 and signed on behalf of the Board by



Dawn Cole
Company Secretary



Independent Auditor's Report to the Members and Trustees of StreetGames UK

Opinion

We have audited the financial statements of StreetGames UK for the year ended 31 March 2020 which comprise Consolidated Statement of Financial Activities, Consolidated Statement of Financial Position, Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2020 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 require us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the trustees' report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 25, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

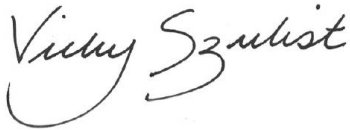
We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members and trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Vicky Szulist
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
Statutory Auditor
The Lexicon
Mount Street
Manchester
M3 5NT

11th November 2020

Financial Statements



StreetGames UK
CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(incorporating an income and expenditure account)
For the year ended 31 March 2020

	Note	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total Funds 2020 £	Total Funds 2019 £
INCOME					
Donations and legacies	3	48,599	-	48,599	59,785
Other trading activities	4	445,520	-	445,520	336,205
Investment income	6	2,249	-	2,249	1,747
Charitable activities	7	130,468	6,907,266	7,037,734	5,074,942
TOTAL INCOME		<u>626,836</u>	<u>6,907,266</u>	<u>7,534,102</u>	<u>5,472,679</u>
RESOURCES EXPENDED					
Bid writing and raising funds	8	34,991	303,954	338,945	348,847
Trading activities	8	384,297	-	384,297	290,111
Charitable activities	8	64,539	6,147,926	6,212,465	4,908,817
TOTAL RESOURCES EXPENDED		<u>483,827</u>	<u>6,451,880</u>	<u>6,935,707</u>	<u>5,547,775</u>
NET INCOMING RESOURCES BEFORE TRANSFERS		143,009	455,386	598,395	(75,096)
Transfers	20	(53,240)	53,240	-	-
NET MOVEMENT IN FUNDS	20	89,769	508,626	598,395	(75,096)
TOTAL FUNDS AT 1 APRIL 2019	20	756,742	587,628	1,344,370	1,419,466
TOTAL FUNDS AT 31 MARCH 2020	20	<u>846,511</u>	<u>1,096,254</u>	<u>1,942,765</u>	<u>1,344,370</u>

The Consolidated Statement of Financial Activities includes all gains and losses recognised in the year.

All activities relate to continuing activities.

The notes on pages 34 to 56 form part of these financial statements.

StreetGames UK
CONSOLIDATED BALANCE SHEET
Company Registration Number: 5384487
As at 31 March 2020

	Note	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
FIXED ASSETS					
Tangible fixed assets	15	19,211	17,982	19,211	17,982
Investments	16	-	-	1	1
		<u>19,211</u>	<u>17,982</u>	<u>19,212</u>	<u>17,983</u>
CURRENT ASSETS					
Debtors	17	1,609,124	1,735,042	1,636,375	1,582,328
Cash at bank and in hand		1,188,631	545,596	911,578	411,185
		<u>2,797,755</u>	<u>2,280,638</u>	<u>2,547,953</u>	<u>1,993,513</u>
CREDITORS: amounts falling due within one year	18	(874,201)	(954,250)	(796,761)	(774,598)
NET CURRENT ASSETS		<u>1,923,554</u>	<u>1,326,388</u>	<u>1,751,192</u>	<u>1,218,915</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>1,942,765</u>	<u>1,344,370</u>	<u>1,770,404</u>	<u>1,236,898</u>
CREDITORS: amounts falling due after more than one year		-	-	-	-
NET ASSETS	21	<u>1,942,765</u>	<u>1,344,370</u>	<u>1,770,404</u>	<u>1,236,898</u>
CHARITY FUNDS					
Unrestricted – General funds	20, 21	664,278	669,064	491,917	561,592
Investment reserve	20, 21	182,233	87,678	182,233	87,678
Restricted funds	20, 21	1,096,254	587,628	1,096,254	587,628
		<u>1,942,765</u>	<u>1,344,370</u>	<u>1,770,404</u>	<u>1,236,898</u>

These accounts have been prepared in accordance with the provisions of the small companies' regime within Part 15 of the Companies Act 2006.

The financial statements were approved and authorised for issue by the Trustees on 14 October 2020, and signed on their behalf by:


Jonn Cove
Director

The notes on pages 34 to 56 form part of these financial statements.

StreetGames UK
CASHFLOW STATEMENT AND CONSOLIDATED CASHFLOW STATEMENT
For the year ended 31 March 2020

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
Cash flows from operating activities				
Net cash provided by operating activities	650,985	(821,669)	508,343	(658,479)
Cash Flows from investing activities				
Net cash provided by investing activities	25 (7,950)	(8,038)	(7,950)	(8,038)
Cash Flows from Financing activities				
Net cash provided by financing activities	-	-	-	-
Increase/ (decrease) in cash and cash equivalents in the year.	643,035	(829,707)	500,393	(666,517)
Cash and cash equivalents at the beginning of the year.	545,596	1,375,303	411,185	1,077,702
Cash and cash equivalents at the end of the year.	1,188,631	545,596	911,578	411,185

NET CASH FLOW FROM OPERATING ACTIVITIES

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
Net income/(expenditure) for the reporting period	598,395	(75,096)	533,506	(50,443)
Adjusted for:				
Interest receivable	(2,249)	(1,747)	(2,249)	(1,747)
Depreciation charges	8,970	8,607	8,970	8,607
Release of deferred capital grant		-		-
(Increase)/Decrease in debtors	125,918	(890,196)	(54,047)	(741,433)
Increase/(Decrease) in creditors	(80,049)	136,763	22,163	126,537
Net cash provided by / (used in) operating activities	650,985	(821,669)	508,343	(658,479)

ANALYSIS OF CASH AND CASH EQUIVALENTS

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
Cash at bank	<u>1,188,631</u>	<u>545,596</u>	<u>911,578</u>	<u>411,185</u>

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2020

1. ACCOUNTING POLICIES

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with accounting and reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (2018 FRS102) – (Charities SORP (FRS102)), The Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) and the Companies Act 2006.

StreetGames UK meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

1.2 Consolidated financial statements

The financial statements consolidate the results of the charity and its wholly owned subsidiary Doorstep Sport Trading Ltd on a line by line basis. A separate Statement of Financial Activities and Income and Expenditure Account for the charity has not been presented because StreetGames UK has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

1.3 Company status

The Charity is a company limited by guarantee. The Trustees of the company are the Trustees named on page 3. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity.

1.4 Currency and rounding

The financial statements are prepared in sterling, which is the functional currency of the charity, and monetary amounts in these financial statements are rounded to the nearest £.

1.5 Going concern

The Covid-19 pandemic has disrupted delivery on some of our key programmes during 2020/21, necessitating the preparation of revised financial plans for the year as a result. The Board agreed a revised budget for the twelve months to 31 March 2021 at its meeting in July 2020. This incorporated a number of cost saving measures which it believes place StreetGames in a strong financial position, capable of maintaining a positive liquidity position and of delivering a surplus for the 2020/21 financial year. Trustees review performance against this revised budget on a regular basis.

A number of our funders have sought to contribute to the continued financial viability of the sector and have therefore confirmed that funding is in place for 2021/22. Nevertheless, it is likely that the overall funding environment post-March 2021 will be challenging and the Trustees have undertaken further planning and forecasting and continue to monitor the developing situation.

Despite the current circumstances the directors believe that the company's financial resources and contingency planning is sufficient to ensure the ability of the company to continue as a going concern for the foreseeable future, being at least twelve months from the date of approval of these financial statements and therefore have prepared the financial statements on a going concern basis.

1.6 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors which have been received by the Charity for specific purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund are set out in the notes to the financial statements.

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2020

1.7 Incoming resources

All incoming resources are included in the Statement of Financial Activities when the Charity is legally/contractually entitled to the income and the amount can be quantified with reasonable accuracy.

Voluntary income is received by way of grants, donations and gifts and is included in full in the statement of financial activities when receivable. Grants where entitlement is conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant. Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included.

Income from government and other grants, whether 'capital' or 'revenue', is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Where income is received with requirements that it is to be used in future accounting periods, the income is deferred until those periods.

Incoming resources from charitable activities relate to grants specifically for the provision of goods and services for beneficiaries.

Income from investments is included in the year in which it is receivable.

1.8 Resources expended

Expenditure is recognised when it is incurred and is reported gross of related income in the following bases:

Cost of generating funds comprises the costs associated with attracting voluntary income and the costs of operating for fundraising purposes.

Charitable expenditure comprises direct expenditure including direct staff costs attributable to the Charity's activities. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with the use of resources as detailed below.

Governance costs include those costs incurred in the governance of the Charity's assets and are associated with constitutional and statutory requirements.

Support costs include the central functions and have been allocated to activity cost categories on the basis of staff time.

Each year a transfer from the surplus unrestricted funds is made to clear the restricted funds deficit.

1.9 Tangible fixed assets and depreciation

All assets costing more than £400 are capitalised.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Fixtures & fittings	- 25% p.a. straight line
Computer equipment	- 25% p.a. straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2020

1.10 Leasing and hire purchase

Assets obtained under hire purchase contracts and finance leases are recognized as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Statement of Financial Activities so as to produce a constant periodic rate of charge on the net obligation outstanding in each year.

1.11 Operating leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the Statement of Financial Activities as incurred.

1.12 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount.

1.13 Financial instruments

The Charity only enters basic financial instruments that result in the recognition of financial assets and liabilities like trade debtors and creditors, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method.

Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received.

However, if the arrangements of a short term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in the case of an outright short term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

1.14 Pension contributions

The pension costs charged in the financial statements represent the contributions payable by the charity during the year. The pension liability and expense are charged to activities on the basis of staff time allocated for relevant employees. The allocation between restricted and unrestricted funds is in line with the classification of expenditure for each activity.

1.15 Termination benefits

Termination benefits are payable when employment is terminated before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The charity recognises termination benefits when it is demonstrably committed to either (i) terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal or (ii) providing termination benefits as a result of an offer made to encourage voluntary redundancy.

1.16 Company Information

StreetGames UK is a company limited by guarantee (company number 5384487) and is incorporated in the United Kingdom. For details of the registered office, please refer to the Legal and Administrative Information on page 3.

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2020

1.17 Charitable activity

The Charity had seven charitable activities in the year (2019: eight). The Events activity has been included in Doorstep Sport and the Health and Community Safety activities are now shown separately. These charitable activities support the purposes of the charity, as detailed in the Trustees report.

1.18 Critical accounting judgements and key sources of estimation uncertainty

In the application of the entity's accounting policies which are described on pages 34, 35, 36 and 37, the Trustees are required to make judgments, estimates, assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects the current and future periods.

In the view of the Trustees, no assumptions concerning the future or estimation uncertainty affecting assets and liabilities at the balance sheet date are likely to result in a material adjustment to their carrying amounts in the next financial year.

2. FINANCIAL PERFORMANCE OF THE CHARITY

	2020 £	Total 2020 £	2019 £	Total 2019 £
Income	7,242,920		5,288,819	
Gift Aid from Subsidiary	<u>107,472</u>		<u>132,125</u>	
Total Income		7,350,392		5,420,944
Expenditure on Bid writing and Raising Funds	(419,288)		(348,847)	
Expenditure on Charitable Activities	<u>(6,397,598)</u>		<u>(5,122,540)</u>	
		<u>(6,816,886)</u>		(5,471,387)
Net Income/(Expenditure)		533,506		(50,443)
Total Funds Brought Forward		1,236,898		1,287,341
Total Funds Carried Forward		<u>1,770,404</u>		<u>1,236,898</u>
Represented by:				
Restricted Income Funds		1,096,254		587,628
Investment Reserve		87,678		87,678
Unrestricted Income Funds		586,472		561,592
Total Funds		<u>1,770,404</u>		<u>1,236,898</u>

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2020

3. DONATIONS AND LEGACIES

	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total Funds 2020 £	Unrestricted Funds 2019 £	Restricted Funds 2019 £	Total Funds 2019 £
Donations received	<u>48,599</u>	<u>-</u>	<u>48,599</u>	<u>59,785</u>	<u>-</u>	<u>59,785</u>

4. OTHER TRADING ACTIVITIES

	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total Funds 2020 £	Unrestricted Funds 2019 £	Restricted Funds 2019 £	Total Funds 2019 £
Fundraising events	63,209	-	63,209	27,467	-	27,467
Training courses	366,337	-	366,337	296,794	-	296,794
Other income	<u>15,974</u>	<u>-</u>	<u>15,974</u>	<u>11,944</u>	<u>-</u>	<u>11,944</u>
	<u>445,520</u>	<u>-</u>	<u>445,520</u>	<u>336,205</u>	<u>-</u>	<u>336,205</u>

Total income from fundraising combining donations and fundraising events is £111,808 (2019: £87,252)

5. FINANCIAL PERFORMANCE OF THE SUBSIDIARY

Included within other trading activities are results the wholly owned trading subsidiary Doorstep Sport Trading Ltd (company number 9774224). Doorstep Sport Trading Ltd is incorporated in the United Kingdom and pays all of its profits to the charity under the gift aid scheme.

	Total 2020 £	Total 2019 £
Turnover	291,182	183,858
Cost of Sales and Administration Costs	<u>(118,820)</u>	<u>(76,386)</u>
Net profit	172,362	107,472
Amount gift aided to the charity	<u>(107,472)</u>	<u>(132,125)</u>
Retained earnings in the subsidiary	<u>64,890</u>	<u>24,653</u>
The assets and liabilities of the subsidiary were:		
Current assets	279,054	311,678
Current liabilities	<u>(106,691)</u>	<u>(204,205)</u>
Total net assets	<u>172,363</u>	<u>107,473</u>
Aggregate share capital and reserves	<u>172,363</u>	<u>107,473</u>

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2020

6. INVESTMENT INCOME

	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total Funds 2020 £	Unrestricted Funds 2019 £	Restricted Funds 2019 £	Total Funds 2019 £
Interest receivable	<u>2,249</u>	<u>-</u>	<u>2,249</u>	<u>1,747</u>	<u>-</u>	<u>1,747</u>

7. CHARITABLE ACTIVITIES

Group and Charity	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total Funds 2020 £	Unrestricted Funds 2019 £	Restricted Funds 2019 £	Total Funds 2019 £
Fundraising	-	303,954	303,954	-	319,131	319,131
Doorstep Sport	130,468	2,919,218	3,049,686	-	2,722,161	2,722,161
Work Readiness & Apprenticeships	-	344,259	344,259	-	310,735	310,735
Widening Participation	-	259,715	259,715	-	182,392	182,392
Health	-	415,116	415,116	-	522,723	522,723
Community Safety	-	1,313,085	1,313,085	-	501,055	501,055
Holiday Programmes	-	1,288,936	1,288,936	-	428,388	428,388
Governance	-	62,983	62,983	-	88,357	88,357
	<u>130,468</u>	<u>6,907,266</u>	<u>7,037,734</u>	<u>-</u>	<u>5,074,942</u>	<u>5,074,942</u>

Included in income for charitable activities is a total of £5,490,338 (2019: £4,293,974) relating to government grants. Further information about the nature and source of this income can be found in note 20 Analysis of Charitable Funds and note 22 Income Received from Public Investors.

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2020

8.1 RESOURCES EXPENDED

a. Bid writing and Raising Funds

	Unrestricted Funds			Restricted		Total Funds 2019 £
	Fundraising	Trading	Total	Fundraising	Total	
	2020 £	Activities 2020 £	2020	2020 £	Funds 2020 £	
Direct expenditure						
- Staff costs	29,036	132,918	161,954	215,222	377,176	363,815
- Travel & Subsistence	-	36,104	36,104	21,438	57,542	68,737
- Other Project Costs	-	104,482	104,482	42,307	146,789	144,255
- Premises & Office Costs	-	3,485	3,485	6,158	9,643	1,511
- PR & Marketing	-	-	-	1,526	1,526	-
Support costs						
- Central staff costs	2,719	69,165	71,884	11,295	83,179	31,732
- Central travel costs	-	2,604	2,604	434	3,038	5,038
- Premises & office costs	2,357	30,264	32,621	3,296	35,917	15,934
- PR & marketing	329	1,974	2,303	658	2,961	4,584
- Staff recruitment/training	550	3,301	3,851	1,620	5,471	3,352
	<u>34,991</u>	<u>384,297</u>	<u>419,288</u>	<u>303,954</u>	<u>723,242</u>	<u>638,958</u>

b. Charitable Activities

	Unrestricted		Total Funds 2019 £
	Doorstep	Total	
	Sport	Funds	
Direct Costs			
- Staff costs	2,227	2,227	-
- Travel & Subsistence	1,805	1,805	-
- Other Project Costs	22,010	22,010	-
- Premises & Office Costs	32,464	32,464	-
- PR & marketing	1,604	1,604	-
Support Costs			
- Central staff costs	3,649	3,649	-
- Central travel costs	-	-	-
- Premises & office costs	649	649	-
- PR & marketing	131	131	-
	<u>64,539</u>	<u>64,539</u>	<u>-</u>

Activities in 2020 relate to the StreetGames conference – there was no conference held in 2018/19.

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2020

8.2 RESTRICTED FUNDS

		Doorstep Sport £	Work Readiness & Apprenticeship Programmes £	Widening Participation £	Health £	Community Safety £	Holiday Programmes £	Governance £	Total 2020 £	Total 2019 £
Costs Related Directly to Activities										
Staff Costs		1,110,428	141,571	93,731	73,066	282,497	130,260	33,352	1,864,905	1,639,384
Regional Network Support		231,754	554	8,216	23,123	108,563	75,037	-	447,247	341,673
Travel & Subsistence		145,496	15,672	8,502	8,765	46,306	12,000	4,680	241,421	302,865
Grants to Delivery Organisations		713,687	-	48,180	138,375	384,775	756,771	-	2,041,788	833,145
Other Project Costs		23,656	71,844	3,861	25,791	185,374	156,758	4,194	471,478	760,282
Premises & Office Costs		36,648	7,871	-	5,262	37,675	1,015	5,965	94,436	88,451
PR & Marketing		29,181	124	-	6,821	596	16,440	-	53,162	2,520
Research Work		19,547	29,780	2,450	9,875	38,045	-	-	99,697	12,634
Monitoring & Evaluation		32,321	1,171	-	735	16,570	-	-	50,797	77,492
Trustee Recruitment & Devt		-	-	-	-	-	-	5,718	5,718	14,222
Audit Fees		-	-	-	-	-	-	15,440	15,440	15,286
		2,342,718	268,587	164,940	291,813	1,100,401	1,148,281	69,349	5,386,089	4,087,954
Support Costs										
Central Staff Costs	Time	284,242	50,266	26,413	26,413	25,794	19,067	9,721	441,916	467,791
Central Travel & Subsistence	Time	27,777	4,340	2,170	2,170	2,170	1,302	434	40,363	45,562
Premises & Office Costs	Staff	128,987	20,281	15,288	10,581	12,101	10,546	2,419	200,203	197,169
PR & Marketing	Activity	19,942	1,645	1,645	1,645	1,645	3,291	-	29,813	71,796
Staff Recruitment & Devt	Staff	36,964	2,751	2,690	2,751	2,751	1,620	15	49,542	38,545
		497,912	79,283	48,206	43,560	44,461	35,826	12,589	761,837	820,863
		2,840,630	347,870	213,146	335,373	1,144,862	1,184,107	81,938	6,147,926	4,908,817

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2020

9. SUPPORT COSTS

Restricted		Fundraising	Doorstep Sport	Work	Widening Participation	Health	Community Safety	Holiday Programmes	Governance	Restricted	Restricted
				Readiness & Apprenticeship Programmes						Total 2020	Total 2019
		£	£	£	£	£	£	£	£	£	£
Support costs have been allocated to activities as follows:											
Central Staff Costs	Time	11,295	284,242	50,266	26,413	26,413	25,794	19,067	9,721	453,211	472,811
Central Travel & Subsistence	Time	434	27,777	4,340	2,170	2,170	2,170	1,302	434	40,797	46,049
Premises & Office Costs	Staff	3,296	128,987	20,281	15,288	10,581	12,101	10,546	2,419	203,499	199,333
PR & Marketing	Activity	658	19,942	1,645	1,645	1,645	1,645	3,291	-	30,471	73,324
Staff Recruitment & Devt.	Staff	1,620	36,964	2,751	2,690	2,751	2,751	1,620	15	51,162	39,802
Total support costs		17,303	497,912	79,283	48,206	43,560	44,461	35,826	12,589	779,140	831,319

Unrestricted		Fundraising	Doorstep Sport	Trading	Unrestricted	Unrestricted	Total 2020	Total 2019	Total 2020	Total 2019
				Activities	Total 2020	Total 2019				
		£	£	£	£	£	£	£	£	£
Support costs have been allocated to activities as follows:										
Central Staff Costs	Time	2,719	3,649	69,165	75,533	26,712	528,744	499,523		
Central Travel & Subsistence	Time	-	-	2,604	2,604	4,551	43,401	50,600		
Premises & Office Costs	Staff	2,357	649	30,264	33,270	13,770	236,769	213,103		
PR & Marketing	Activity	329	131	1,974	2,434	3,056	32,905	76,380		
Staff Recruitment & Development	Staff	550	-	3,301	3,851	2,095	55,013	41,897		
Total support costs		5,955	4,429	107,308	117,692	50,184	896,832	881,503		

StreetGames UK
NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2020

10. ANALYSIS OF GRANTS

Included within expenditure above are grants as follows:

	2020 £	2019 £
Activity:		
- Doorstep Sports Clubs	713,687	229,659
- Widening Participation	48,180	20,220
- Health	138,375	224,500
- Community Safety	384,775	96,204
- Work Readiness & Apprenticeships	-	8,500
- Holiday Programmes – Fit & Fed schemes	<u>756,771</u>	<u>254,062</u>
Total of grants given out	2,041,788	833,145
Support costs in relation to the grant making activities	<u>158,425</u>	<u>127,426</u>
	<u>2,200,213</u>	<u>960,571</u>

All grants were made to institutions. There were not any material grants awarded to an individual institution in the year ended 31 March 2020 or in the year ended 31 March 2019.

11. NET INCOME/EXPENDITURE FOR THE YEAR

	2020 £	2019 £
This is stated after charging:		
Depreciation and other amounts written off tangible fixed assets	8,970	8,607
Auditors remuneration		
- Audit fees	16,640	15,286
- Non audit services	<u>3,582</u>	<u>2,964</u>
	<u>29,192</u>	<u>26,857</u>

12.1 STAFF COSTS

Employment costs:

	2020 £	2019 £
Wages and salaries	2,340,853	2,112,338
Social security costs	227,004	207,165
Pension costs	<u>151,604</u>	<u>134,979</u>
	<u>2,719,461</u>	<u>2,454,482</u>

Included in the £2,340,853 costs are non-statutory/non-contractual severance payments, totaling £50,172 (2019: £7,547).

The number of employees whose total employee benefits (excluding pension costs) exceeded £60,000 fell within the following bands:

	2020 No.	2019 No.
£60,001 to £70,000	5	4
£70,001 to £80,000	2	1
£80,001 to £90,000	0	1
£90,001 to £100,00	1	1

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12.2 NUMBER OF EMPLOYEES

The average monthly numbers of employees (excluding trustees) during the year was as follows:

	2020	2019
	No.	No.
Fundraising	6	6
Trading Activities	4	3
Doorstep Sport Clubs	31	31
Work Readiness & Apprenticeship Programmes	7	7
Widening Participation	3	3
Events	1	1
Health	2	2
Community Safety	4	2
Holiday Programmes	3	2
Governance	1	1
	<u>62</u>	<u>58</u>

12.3 TRUSTEES' EMOLUMENTS

The trustees are entitled to reclaim reasonable out of pocket expenses. During the period nine (2019: ten) trustees reclaimed £3,300 (2019: £3,729) in respect of travel and other expenses. None of the trustees have received remuneration or other benefits from employment with the charity or any related entities.

12.4 KEY MANAGEMENT PERSONNEL

The key management personnel of the group and parent company comprise the trustees and the leadership team as listed on page 3. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the charity was £577,862 (2019: £715,430).

13. PENSION COSTS

The company operates a defined contribution pension scheme in respect of the staff. The scheme and its assets are held by independent managers. The pension charge represents contributions due from the company and was as follows:

	2020	2019
	£	£
Pension costs	<u>151,604</u>	<u>134,979</u>

Pension costs are split between restricted and unrestricted funds on the basis of staff allocation to projects.

One employee (who received emoluments of over £80,000) received contributions of £4,779 towards pension costs (2019: two employees received contributions of £9,276 and £4,500 respectively). The expense has been recognised within support costs and the split between restricted and unrestricted funds is £4,492 (2019: £12,812) and £287 (2019: £964) respectively. No amounts (2019: £nil) were outstanding as at 31 March 2020.

14. TAXATION

The charity's activities fall within the exemptions afforded by the provisions of the Income and Corporation Taxes Act 1988. All taxable trading profits generated by the subsidiary have been donated to the parent company as charitable income, fully eliminating the corporation tax liability.

StreetGames UK
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For the year ended 31 March 2020

15. TANGIBLE FIXED ASSETS

Group & Charity

	Fixtures, fittings and equipment £	Computer Equipment £	Total £
Cost			
At 1 April 2019	19,707	58,727	78,434
Additions		10,199	10,199
Disposals	<u>(386)</u>	<u>(12,819)</u>	<u>(13,205)</u>
At 31 March 2020	<u>19,321</u>	<u>56,107</u>	<u>75,428</u>
Depreciation			
At 1 April 2019	19,356	41,096	60,452
Charge for the Year	157	8,813	8,970
Disposals	<u>(386)</u>	<u>(12,819)</u>	<u>(13,205)</u>
At 31 March 2020	<u>19,127</u>	<u>37,090</u>	<u>56,217</u>
Net book value			
At 31 March 2020	<u>194</u>	<u>19,017</u>	<u>19,211</u>
At 31 March 2019	<u>351</u>	<u>17,631</u>	<u>17,982</u>

16. INVESTMENTS

The charity holds 1 ordinary share of £1 each in its wholly owned trading subsidiary company Doorstep Sport Trading Ltd (company number 9774224) which is incorporated in the United Kingdom. This is the only share allotted, called up and fully paid. The activities and results of Doorstep Sport Trading Ltd are summarised in note 5.

17. DEBTORS

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
Due within one year:-				
Trade debtors	518,982	350,990	516,982	201,368
Other debtors	10,918	10,730	10,918	10,730
Prepayments and accrued income	1,079,224	1,373,322	1,079,224	1,345,677
Doorstep Sport Trading Ltd	<u>-</u>	<u>-</u>	<u>29,251</u>	<u>24,553</u>
	<u>1,609,124</u>	<u>1,735,042</u>	<u>1,636,375</u>	<u>1,582,328</u>

StreetGames UK
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18. CREDITORS: Amounts falling due within one year

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
Due within one year:-				
Trade creditors	317,867	410,118	312,827	384,783
Other taxes and social security	70,429	64,747	70,429	64,012
Other creditors	18,874	199	18,874	199
Accruals and deferred income	467,031	479,186	394,631	325,604
	<u>874,201</u>	<u>954,250</u>	<u>796,761</u>	<u>774,598</u>

DEFERRED INCOME

	Group 2020 £	Group 2019 £
Deferred income at 1 April 2019	241,075	218,468
Released from previous years	(241,075)	(218,468)
Resources deferred in the year	112,636	241,075
Deferred income at 31 March 2020	<u>112,636</u>	<u>241,075</u>
Income has been deferred at the year-end in respect of:		
Monies received in advance of project commencement	50,636	241,075
Monies received for ongoing projects yet to be completed	62,000	-
	<u>112,636</u>	<u>241,075</u>

19. FINANCIAL INSTRUMENTS

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
Financial assets	2,719,951	2,201,728	2,470,148	1,942,248
	<u>2,719,951</u>	<u>2,201,728</u>	<u>2,470,148</u>	<u>1,942,248</u>
Financial liabilities	759,039	713,174	746,125	684,705
	<u>759,039</u>	<u>713,174</u>	<u>746,125</u>	<u>684,705</u>

Financial assets measured at amortised cost through profit or loss comprise of cash and cash equivalents and trade debtors.

Financial liabilities measured at amortised cost through profit or loss comprise of cash and cash equivalents and trade creditors.

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NOTES TO THE FINANCIAL STATEMENTS
For the year ended 31 March 2020

20. ANALYSIS OF CHARITABLE FUNDS

Analysis of movements in restricted and unrestricted funds

	Balance 1 April 2019	Incoming resources	Resources expended	Transfers	Funds 31 March 2020
	£	£	£	£	£
General fund	669,064	626,836	(483,827)	(147,795)	664,278
Investment reserve	87,678	-	-	94,555	182,233
Sport England	481,524	2,475,000	(2,553,722)	53,240	456,042
Communities First	-	280,000	(280,000)	-	-
Community Sport Wales	-	203,100	(177,725)	-	25,375
Family Engagement Project	-	183,235	(95,718)	-	87,517
ParkLives	-	151,182	(151,182)	-	-
'Ball Games Allowed'	-	40,000	(40,000)	-	-
Apprenticeship Programme	-	213,679	(213,679)	-	-
Social Prescribing Programme	-	149,075	(149,075)	-	-
Youth Crime Reduction through Sport	-	146,164	(146,164)	-	-
Home Office Early Intervention Youth Funds	-	442,006	(432,739)	-	9,267
Building a Stronger Britain Together	-	198,924	(198,924)	-	-
Trespass Partnership	-	223,888	(143,888)	-	80,000
Young Londoners Fund – Safer Together Through Sport	7,500	48,000	(55,500)	-	-
Young Londoners Fund – Local Networks	-	56,440	(29,440)	-	27,000
Fit & Fed – 'Best Summer Ever'	-	1,028,344	(1,028,344)	-	-
Fit & Fed – Other Projects	2,213	224,912	(121,827)	-	105,298
Lawn Tennis Association SERVES Programmes	-	78,995	(51,995)	-	27,000
Chance to Shine Street Programme	27,085	68,500	(60,000)	-	35,585
London Marathon Charitable Trust	-	102,975	(62,405)	-	40,570
National Citizenship Service (NCS)	-	90,716	(90,716)	-	-
Other Funds	69,306	502,131	(368,837)	-	202,600
	<u>1,344,370</u>	<u>7,534,102</u>	<u>(6,935,707)</u>	<u>-</u>	<u>1,942,765</u>

The designated reserve represents funds for future investment.

StreetGames UK
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20. ANALYSIS OF CHARITABLE FUNDS (continued)

Name of unrestricted fund	Description, nature and purposes of the fund
General fund	The 'free reserves' after allowing for all designated funds.
Investment reserve	Designated fund available to pump prime new or existing activity as required. Plans for use of the reserve are brought before the Board on a regular basis.
Name of restricted fund	Description, nature and purposes of the Fund
Sport England	Lottery grant to deliver the Doorstep Sports Club programme to increase sports participation amongst 14-25 year olds in areas of high deprivation.
Communities First	Funds from the Welsh Government to engage children and young people in Communities First areas in positive physical activities.
Community Sport Wales	Lottery funds from Sport Wales to increase the frequency of regular participation in sport, providing support to those where barriers to regular participation exist.
Family Engagement Project	Funds from Sport Wales, on behalf of the Healthy and Active Fund partnership, to increase the physical activity levels and improve the emotional and mental well-being of 265 families living in poverty across 6 local authorities in Wales.
ParkLives	Funds from SA Coca-Cola Services NV to deliver the 'ParkLives with StreetGames' initiative.
'Ball Games Allowed'	Funds from SA Coca-Cola Services NV to deliver an initiative to help create new opportunities for young people to play football and to gain access to local coaching.
Apprenticeship Programme	Funding from the Education and Skills Funding Agency to deliver apprenticeship standards for Level 2 Community Activator Coach and Level 3 Community Sport & Health Officer
Social Prescribing for Young People Programme	Grant from the Department of Health and Social Care to promote equalities and reduce health inequalities by building the evidence base around good practice in social prescribing.
Youth Crime Reduction through Sport	Grant from the Police and Crime Commissioner for Derbyshire Police to deliver neighbourhood- based sports interventions to reduce demand in police service in response to youth crime and anti-social behaviour.
Early Intervention Youth Funds	Separate Home Office Grants through Police & Crime Commissioners for Derbyshire and South Wales to provide support for early intervention programmes with young people at risk of criminal involvement, as victims and/or perpetrators.
Building a Stronger Britain Together	Grant from the Home Office to offer young people in Sheffield, Hackney and Luton the opportunity to engage in a three phased sporting and critical thinking initiative.
Trespass Partnership	Funding from Network Rail to highlight the 'You vs Train' campaign that has been designed to engage with 11 to 18 year olds to reduce trespass incidents in key locations around the country.

StreetGames UK
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20. ANALYSIS OF CHARITABLE FUNDS (continued)

Name of restricted fund	Description, nature and purposes of the Fund
Young Londoners Fund – Safer Together Through Sport	Grant from The Greater London Authority for the expansion of sport-specific partnership programmes focusing on increasing social integration, community cohesion and the needs of young Londoners.
Young Londoners Fund – Local Networks	Grant from The Greater London Authority to support a range of education, sport, cultural and other activities for young people aged 10 to 21.
Fit & Fed – ‘Best Summer Ever’	Grant from Department of Education to act as coordinator for Holiday Activities and Food for disadvantaged children in the Newcastle Local Authority Area during the 2019 summer holidays.
Fit & Fed - Other Projects	Funding from Councils, Charitable Foundations and donations to provide support to local organisations to deliver and address holiday hunger challenges to improve the lives of young people in their communities.
Lawn Tennis Association SERVES Programmes	Funds to activate the SERVES programme at a local level across the country, increasing the number of organisations taking part and ensuring retention.
Chance to Shine Street Programme	Funds to provide opportunities for young people to play cricket in a positive environment in their local community where the ability to play club or league cricket is not easily available.
London Marathon Charitable Trust	Grant to expand the Doorstep Sport programme for 2,000 12-20 year olds in Newcastle, Liverpool and Merthyr Tydfil new cluster areas.
National Citizenship Service (NCS)	Design a sports-themed version of the standard NCS model to be delivered in the autumn and summer school holidays in order to encourage young people to participate in existing NCS activities.

21. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Restricted funds	Unrestricted funds	Total funds
		£	£
Fund balances at 31 March 2020 as represented by:			
Tangible fixed assets	-	19,211	19,211
Current assets	1,096,254	1,701,501	2,797,755
Current liabilities	-	(874,201)	(874,201)
	<u>1,096,254</u>	<u>846,511</u>	<u>1,942,765</u>
Fund balances at 31 March 2019 as represented by:			
Tangible fixed assets	-	17,982	17,982
Current assets	587,628	1,711,010	2,298,638
Current liabilities	-	(972,250)	(972,250)
	<u>587,628</u>	<u>756,742</u>	<u>1,344,370</u>

StreetGames UK
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22. INCOME RECEIVED FROM PUBLIC INVESTORS

	Sport England £	Local authority £	Other public sector income £	Non- public income £	Total income £
Revenue grants					
Per heading title	2,475,000	165,040	179,519	1,750,496	4,570,055
Welsh Government			280,000		280,000
Department for Health and Social Care			149,075		149,075
Department for Education			1,027,732		1,027,732
Grant funding via Network Rail			223,888		223,888
Home Office Police Innovation Fund (via Derbyshire PCC)			465,210		465,210
Home Office Early Intervention Fund (via South Wales PCC)			122,850		122,850
Home Office 'Building a Stronger Britain Together' Fund			198,924		198,924
Other income					
Donations and legacies				22,355	22,355
Other trading activities				471,764	471,764
Investment income				2,249	2,249
Total income	2,475,000	165,040	2,647,198	2,246,864	7,534,102
Staffing costs	1,135,811	9,425	520,603	578,469	2,244,308
Regional network support	128,224	17,844	227,843	73,336	447,247
Travel & subsistence	105,920	2,574	72,180	120,095	300,769
Grants awarded	551,984	19,600	1,128,111	342,093	2,041,788
Other project costs	201,504	31,201	308,360	313,205	854,270
Research work	15,319	95	51,603	32,680	99,697
Monitoring & evaluation	20,940	5,570	20,060	4,226	50,796
Overhead & support costs	394,020	17,889	140,865	344,058	896,832
Total expenditure	2,553,722	104,198	2,469,625	1,808,162	6,935,707
Net income/(expenditure)	(78,722)	60,842	177,573	438,702	598,395

StreetGames UK
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22. INCOME RECEIVED FROM PUBLIC INVESTORS (continued)

Movement on reserves	Sport England £	Local authority £	Other public sector income £	Non- public income £	Total £
Reserves brought forward at 1 April 2019	481,524	23,359	9,094	830,393	1,344,370
Net income/(expenditure) for the year per above	(78,722)	60,842	177,573	438,702	598,395
Transfers	53,240	-	-	(53,240)	-
Reserves carried forward at 31 March 2020	456,042	84,201	186,667	1,215,855	1,942,765

23. RELATED PARTY TRANSACTIONS

The following transactions with related parties occurred in the year ended 31 March 2020:

Trustee/Senior Management	Related party / nature of relationship	Amount £	Transaction description
Peter Rowley	Sport England Investment Committee – Member (to 30 September 2019)	2,475,000 4,250	Grant received Services provided
Jonathan Hughes	LTA - Employed as Regional Delivery Director	78,995 16,931	Services provided Donations received

There was a balance of £60,682 outstanding from the LTA at 31 March 2020.

In the year to 31 March 2020 the following transactions took place between the charity and its wholly owned subsidiary Doorstep Sport Trading Ltd:

- The re-charge of £21,349 (2019: £23,280) staffing costs and £3,921 (2019: £611) overheads allocation from the charity to the subsidiary.
- The transfer under gift aid of the trading profits of Doorstep Sport Trading Ltd to the charity of £107,472 (2019: £132,125), of which £nil was outstanding at 31 March 2020).

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NOTES TO THE FINANCIAL STATEMENTS
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24. LEASE COMMITMENTS

	Land and buildings		Other	
	2020	2019	2020	2019
	£	£	£	£
Minimum lease payments due:				
Within one year	42,384	43,856	-	-
Between two and five years	54,659	13,665	-	-
In over five years	-	-	-	-
	97,043	57,521	-	-

Lease payments recognised as an expense in the year amounted to £71,027 (2019: £55,736).

25. CASH FLOWS FROM INVESTING ACTIVITIES

	Group	Group	Charity	Charity
	2020	2019	2020	2019
	£	£	£	£
Returns on investments and servicing of finance	2,249	1,747	2,249	1,747
Purchase of tangible fixed assets	(10,199)	(9,785)	(10,199)	(9,785)
	(7,950)	(8,038)	(7,950)	(8,038)

26. COMPANY LIMITED BY GUARANTEE

StreetGames UK is a company limited by guarantee and accordingly does not have a share capital.

Every member of the company undertakes to contribute such amount as may be required, not exceeding £1, to the assets of the charitable company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member.

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27. STATEMENT OF FINANCIAL ACTIVITIES – PRIOR YEAR

	Unrestricted Funds 2019 £	Restricted Funds 2019 £	Total Funds 2019 £	Total Funds 2018 £
INCOME				
Donations and legacies	59,785	-	59,785	71,055
Other trading activities	336,205	-	336,205	171,243
Investment income	1,747	-	1,747	1,088
Charitable activities	<u>-</u>	<u>5,074,942</u>	<u>5,074,942</u>	<u>5,445,432</u>
TOTAL INCOME	<u>397,737</u>	<u>5,074,942</u>	<u>5,472,679</u>	<u>5,688,818</u>
RESOURCES EXPENDED				
Bid writing and raising funds	54,438	294,409	348,847	332,616
Trading activities	290,111	-	290,111	-
Charitable activities	<u>-</u>	<u>4,908,817</u>	<u>4,908,817</u>	<u>5,236,152</u>
TOTAL RESOURCES EXPENDED	<u>344,549</u>	<u>5,203,226</u>	<u>5,547,775</u>	<u>5,568,768</u>
NET INCOMING RESOURCES BEFORE TRANSFERS	53,189	(128,284)	(75,096)	120,050
Transfers	<u>(46,142)</u>	<u>46,142</u>	<u>-</u>	<u>-</u>
NET MOVEMENT IN FUNDS	7,046	(82,142)	(75,096)	120,050
TOTAL FUNDS AT 1 APRIL 2018	<u>749,696</u>	<u>669,770</u>	<u>1,419,466</u>	<u>1,299,416</u>
TOTAL FUNDS AT 31 MARCH 2019	<u>756,742</u>	<u>587,628</u>	<u>1,344,370</u>	<u>1,419,466</u>

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28.1 RESOURCES EXPENDED – PRIOR YEAR

	Unrestricted Funds			Restricted		
	Fundraising	Trading	Total	Fundraising	Total	Total
	2019	Activities		2019	Funds	
	£	£	£	£	£	£
Direct expenditure						
- Staff costs	29,707	97,950	127,657	236,158	363,815	194,271
- Travel & Subsistence	114	48,349	48,463	20,274	68,737	30,137
- Other Project Costs	11,699	105,035	116,734	27,521	144,255	49,757
- Premises & Office Costs	718	793	1,511	-	1,511	1,258
Support costs						
- Central staff costs	6,292	20,420	26,712	5,020	31,732	26,347
- Central travel costs	974	3,577	4,551	487	5,038	4,587
- Premises & office costs	2,987	10,783	13,770	2,164	15,934	19,485
- PR & marketing	1,528	1,528	3,056	1,528	4,584	3,384
- Staff recruitment/training	419	1,676	2,095	1,257	3,352	3,390
	<u>54,438</u>	<u>290,111</u>	<u>344,549</u>	<u>294,409</u>	<u>638,958</u>	<u>332,616</u>

	Unrestricted	Total	Total
	Doorstep		
	Sport	2019	2018
	£	£	£
Direct Costs			
- Staff costs	-	-	6,684
- Other Project Costs	-	-	122,453
Support Costs			
- Central staff costs	-	-	5,979
- Central travel costs	-	-	430
- Premises & office costs	-	-	2,765
- PR & marketing	-	-	1,128
	<u>-</u>	<u>-</u>	<u>139,439</u>

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28.2 RESTRICTED FUNDS – PRIOR YEAR

		Doorstep Sport £	Work Readiness & Apprenticeship Programmes £	Widening Participation £	Health £	Community Safety £	Holiday Programmes £	Governance £	Total 2019 £	Total 2018 £
Costs Related Directly to Activities										
Staff Costs		1,044,394	211,124	60,546	97,777	121,450	79,625	24,468	1,639,384	1,472,061
Regional Network Support		262,659	14,686	1,830	35,607	15,776	11,115	-	341,673	571,883
Travel & Subsistence		138,851	46,966	31,713	27,723	38,356	6,061	13,195	302,865	239,091
Grants to Delivery Organisations		229,659	8,500	27,720	224,500	96,204	246,562	-	833,145	1,056,058
Other Project Costs		211,812	197,164	136,995	107,694	64,989	39,162	2,466	760,282	676,809
Premises & Office Costs		50,057	6,935	6,750	1,597	18,610	1,334	3,168	88,451	139,439
PR & Marketing		2,520	-	-	-	-	-	-	2,520	32,706
Research Work		11,728	906	-	-	-	-	-	12,634	82,143
Monitoring & Evaluation		27,628	-	11,027	12,023	21,614	5,200	-	77,492	77,020
Trustee Recruitment & Devt		-	-	-	-	-	-	14,222	14,222	13,006
Audit Fees		-	-	-	-	-	-	15,286	15,286	14,563
		1,979,308	486,281	276,581	506,921	376,999	389,059	72,805	4,087,954	4,374,779
Support Costs										
Central Staff Costs	Time	333,122	13,765	23,777	31,477	23,410	29,646	12,594	467,791	377,507
Central Travel & Subsistence	Time	34,848	974	2,435	2,234	1,662	2,435	974	45,562	39,884
Premises & Office Costs	Staff	153,319	3,107	9,579	9,205	6,845	10,793	4,321	197,169	218,770
PR & Marketing	Activity	52,161	1,528	3,819	3,642	2,708	7,938	0	71,796	51,868
Staff Recruitment & Devt	Staff	30,584	1,257	2,095	1,922	1,430	1,257	0	38,545	33,905
		604,034	20,631	41,705	48,480	36,055	52,069	17,889	820,863	721,934
		2,583,342	506,912	318,286	555,401	413,054	441,128	90,694	4,908,817	5,096,713

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29. SUPPORT COSTS – PRIOR YEAR

Restricted		Fundraising	Doorstep Sport	Work Readiness & Apprenticeship Programmes	Widening Participation	Health	Community Safety	Holiday Programmes	Governance	Restricted Total	Restricted Total
										2019	2018
		£	£	£	£	£	£	£	£	£	£
Support costs have been allocated to activities as follows:											
Central Staff Costs	Time	5,020	333,122	13,765	23,777	31,477	23,410	29,646	12,594	472,811	381,470
Central Travel & Subsistence	Time	487	34,848	974	2,435	2,234	1,662	2,435	974	46,049	40,314
Premises & Office Costs	Staff	2,164	153,319	3,107	9,579	9,205	6,845	10,793	4,321	199,333	221,158
PR & Marketing	Activity	1,528	52,161	1,528	3,819	3,642	2,708	7,938	-	73,324	52,996
Staff Recruitment & Devt.	Staff	1,257	30,584	1,257	2,095	1,922	1,430	1,257	-	39,802	35,035
Total support costs		10,456	604,034	20,631	41,705	48,480	36,055	52,069	17,889	831,319	730,973

Unrestricted		Fundraising	Doorstep Sport	Trading Activities	Unrestricted Total	Unrestricted Total	Total	Total
					2019	2018		
		£	£	£	£	£	£	£
Support costs have been allocated to activities as follows:								
Central Staff Costs	Time	6,292	-	20,420	26,712	28,363	499,523	409,833
Central Travel & Subsistence	Time	974	-	3,577	4,551	4,587	50,600	44,901
Premises & Office Costs	Staff	2,987	-	10,783	13,770	19,862	213,103	241,020
PR & Marketing	Activity	1,528	-	1,528	3,056	3,384	76,380	56,380
Staff Recruitment & Development	Staff	419	-	1,676	2,095	2,260	41,897	37,295
Total support costs		12,200	-	37,984	50,184	58,456	881,503	789,429